

FUTUROOT

From Post-Go-Live
Uncertainty to Continuous
Financial Intelligence



The Context

Renewable Power Capital (RPC) is a high-growth, PE-backed renewable energy investment group managing a diverse portfolio of assets across the UK, Spain, Italy, and Finland. Following a large-scale migration to SAP S/4HANA Public Cloud in late 2024, the organization faced the typical "post-go-live" stabilization phase. While the system was operational, the leadership team lacked objective, real-time visibility into whether the intended financial controls and process disciplines were being followed across their multi-regional operations.

As RPC scales its renewable energy investment group across multiple European jurisdictions, the strategic importance of validating financial controls has evolved from a standard audit requirement to a business-critical necessity. The group required a way to move past anecdotal evidence and manual 'health checks' to a state of continuous, data-driven truth.

At a Glance: FUTUROOT Impact Metrics

Metric	Performance
Time to Insight	6 weeks for 1st insight (vs. 12 weeks traditional)
Transaction Coverage	100% (~820 POs / £222M+ value)
Control Risk Exposed	£26.8M (12% of total PO value)
Bottleneck Visibility	£114.5M in spend trapped in delays
AMS Efficiency	35% reduction in reactive support tickets



The Challenge: Evidence vs. Assumptions

CFO Michele Pietsch needed an objective answer to a specific question: "Are we back to our intended process discipline?"

By early 2025, RPC's finance function was operating in a fog of stabilization. Without complete visibility into transaction-level behaviour, the finance team was relying on month-end discoveries, user complaints, and periodic reviews to surface problems. Issues were managed reactively. And with procedural exceptions taken during the S/4HANA stabilisation period, the finance leadership had no way to determine whether those exceptions had been fully resolved or had calcified into ongoing practice.

RPC required an 'MRI scan' of their financial operations—fast, precise, and actionable. The stakes were high:



Invisible Spend: Controls were being bypassed, but without 100% visibility, it was impossible to quantify the risk.



Manual Firefighting: The Application Managed Services (AMS) team was consumed by repetitive investigation of user complaints rather than systematic improvement.



Audit Limitations: RPC evaluated a traditional Big 4 consulting approach and rejected it - it would have taken 12 weeks and only looked at a 2% sample of data, leaving 98% of potential risks hidden.

The Solution: 100% Transaction Intelligence

FUTUROOT was deployed to provide a comprehensive Continuous Control Monitoring (CCM) and Control Tower layer directly over RPC's S/4HANA environment. Unlike manual audits, the platform ingested 100% of transactions from the core ERP and Central Invoice Management (CIM) systems.

This 'Agentic' monitoring approach allowed the team to shift from reactive firefighting to exception-led, prioritized support.

Analysis Scope



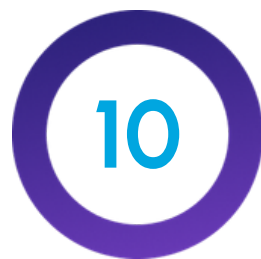
Purchase Orders
(£222M annualised value)



Invoices
processed
through CIM



Purchase
Requisitions



Period: November
2024 to September
2025 (10 months)

Key Findings

1

A Control Gap 12 Times the Industry Benchmark

Standard system reports often miss the nuance of "Maker-Checker" violations in complex workflows. FUTUROOT identified process exceptions in up to 12% of total PO value, where creator and approver roles overlapped in the same transaction - a Segregation of Duties breakdown that is invisible to manual review. The industry benchmark for this control deviation is below 1%. RPC was operating at 12 times that level. The analysis identified specific users and transaction patterns, providing the CFO with a precise remediation agenda rather than a general observation. By pinpointing specific users and regions (primarily Italy and Spain), RPC was able to implement immediate "Maker-Checker" validations in SAP.

2

Approval Concentration Affecting 54% of Spend

RPC assumed "system slowness" was the cause of delays. FUTUROOT's data proved otherwise, revealing extreme resource concentration:

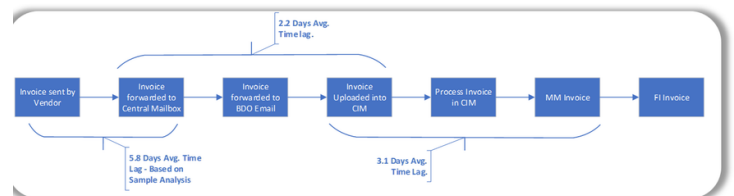
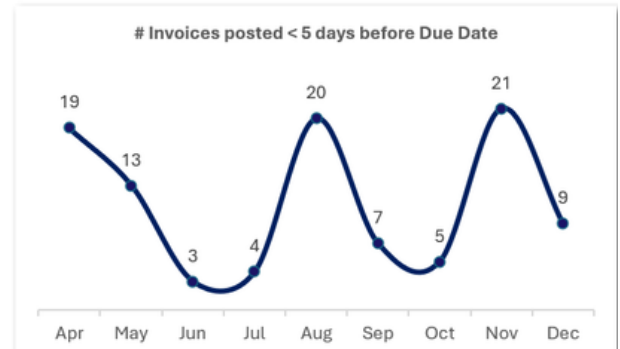
- 2 users approving 65% of Level 1 Purchase Requisitions
- 2 users approving 78% of Level 2 Purchase Requisitions
- 43% of high-value PO volume concentrated on a single approver, with a 12.5-day average cycle time

This concentration was affecting 54% of total PO spend through extended cycle times - creating both operational risk and a single point of failure in the control structure. This insight led to a complete restructuring of the approval matrix to distribute workload more effectively.

Invoice Processing Lag Creating Working Capital Pressure

Vendor invoices at RPC travel through an email chain before being manually uploaded into CIM. This creates a time lag that the system cannot track and that the business had no prior means to quantify. Two consequences followed directly from this invisible gap:

- By March 2026, analysis of the CIM environment showed that 51% of invoices (£55.29M) were 'Non-Touchless,' meaning they required manual intervention. These manual cases took 4.8 days to process compared to just 1.4 days for touchless ones. FUTUROOT identified that 86% of these interventions were due to missing or incorrect PO numbers. By enabling AI extraction and vendor-specific templates, FUTUROOT identified a potential annual cost saving of £144,000 in man-hours.
- More materially, the compression of available processing time resulted in late payments at scale. 45% of all cleared vendor invoices - 826 cases amounting to £12.29M - were paid after their due date. The consequence is not simply a compliance issue: consistent late payment damages vendor relationships and, where vendors respond by tightening terms or requiring upfront payment, creates direct working capital pressure.



Evidence That Recovery Was Working

Not all findings were concerning. Retroactive POs - a key indicator of process discipline - had dropped 73% post-March, providing concrete, quantitative evidence that S/4HANA stabilisation efforts were producing results. The CFO now had proof, not anecdote.

The Impact: Before vs. After

DIMENSION	BEFORE FUTUROOT	AFTER FUTUROOT
Control Monitoring	Audit Scope: Periodic, 2% manual sampling	100% Transaction coverage and continuous automated assessment
Data Integrity	Anecdotal / Assumption-based	System-log evidenced truth
Maverick Spend	£68M in retroactive POs	£18M (73% reduction post-stabilization)
Invoice Processing	3.1-day avg (Manual-heavy)	<2-day benchmark (AI-driven extraction)
Month-end Close	Rework-heavy; late discovery of exceptions	2 days faster via real-time exception visibility
Segregation of Duties	Hidden violations (£26.8M at risk)	Maker-checker validation; restricted PO edits
Support Model	Reactive Firefighting	35% reduction in reactive tickets

CFO Perspective

"As a CFO, I can't rely on 'I think' or 'we believe' when it comes to financial controls. FUTUROOT Control Tower showed me critical points of bypassing controls, where bottlenecks existed, and how much was at risk. That's the kind of intelligence that drives real remediation. Six weeks from insight to action." -

Michele Pietsch, CFO, Renewable Power Capital

The Next Frontier: AI-Powered Proactive Governance

FUTUROOT is now evolving beyond diagnosis into predictive advisory:



Automated Vendor Communication:

Systems that proactively 'insist' on PO references from vendors to drive the 51% manual invoice rate down.



AI Extraction 2.0: Leveraging CIM's learning algorithms to ensure that the £144K in potential savings is fully realized through touchless processing.



Continuous Compliance: Moving from quarterly reviews to 'Live' evidence-based monitoring across the entire global portfolio.

Why FUTUROOT

Depth of Insight:

We deliver "Big 4" level analysis at 50% of the time and a fraction of the manual effort.

Technical Range:

Our ability to pair deep SAP domain knowledge with process mining and AI meant we could build what the standard product could not see.

Actionable Intelligence:

Rather than generic alerts, we provide the specific user, amount, and root cause required for immediate fix.

Transformed Audit functions

into a catalyst for operational excellence, ensuring that exceptions are surfaced in days rather than discovered months later.

About

Renewable Power Capital is a PE-backed renewable energy investment group operating across the UK, Spain, Italy, and Finland. Their name is referenced with their consent.

FUTUROOT is Percipere's process mining and continuous control monitoring platform, purpose-built for SAP environments. It provides 100% transaction coverage, real-time exception surfacing, and continuous monitoring capability - delivering the depth of a Big 4 diagnostic at a fraction of the timeline. FUTUROOT has been deployed across SAP S/4HANA Public Cloud, Private Cloud, and on-premise environments across the Gulf, South Asia, and Europe